### FARGO TAX EXEMPT REVIEW COMMITTEE Tuesday, August 27, 2019 – 1:00 p.m. City Commission Chambers, Fargo City Hall

# AGENDA

- Approve Tax Exempt Review Committee Meeting Minutes of 7/23/2019

   July 23, 2019 minutes [Page 1-4]
- New Industry Application by Computer Technology Innovations dba Voxtelesys

   Application for 5 year Exemption [Page 5-11]
- PILOT Application by City Flats, LLC for a Low Income Housing Project

   a. 15 year Payment in Lieu of Tax [Page 12-21]
- 4. Presentation by Fargo Moorhead Economic Development Corporation

   a. New/Expanding Business Economic Impact Analysis [Page 22-23]

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#### TAX EXEMPT REVIEW COMMITTEE Fargo, North Dakota

#### **Regular Meeting**

#### Tuesday, July 23, 2019

The July meeting of the Tax Exempt Review Committee of the City of Fargo, North Dakota was held in the City Commission Room at City Hall at 1:00 p.m., Tuesday, July 23, 2019.

The committee members present or absent are: Present: Dave Piepkorn, Mayor Tim Mahoney, Kent Costin, Bruce Grubb, Jim Buus, John Cosgriff, Jim Gilmour, Erik Johnson, Jackie Gapp Absent: Mark Lemer, Joseph Raso, Jessica Ebeling, Ben Hushka Others Present: Mike Allmendinger and Mike Zimney representing Kilbourne Group, Brian Walters representing Aldevron, Dan Madler representing Beyond Shelter, Holly Hagen

Commissioner Piepkorn called the meeting to order at 1:00 p.m.

A motion was made by Jim Buus to approve the minutes from the June meeting held on June 25, 2019. John Cosgriff seconded. Motion carried.

#### PILOT Application by DFI BJ (Kilbourne)

Jim Gilmour presented the application for a 15 year PILOT. The terms of the PILOT would be as follows: there would be a Renaissance Zone exemption for the first 5 years on the full project; for the years 6-15, there would be a \$0 PILOT payment on the south half of the project only; the north half of the project would begin to be fully taxed (based on the value and mill levy) for the years 6-15.

Jim Gilmour explained the memo attached to the application, which states that the PILOT would only be for the south half the building. This is due to a previous TIF district that was created in 2015 to help develop and finance a parking garage downtown; the city entered a public-private partnership with Kilbourne Group to construct the parking garage. The conditions of the publicprivate partnership agreement are that the north half of the DFI BJ project are only eligible for Renaissance Zone incentives; this is why this PILOT application would only apply to the south half (617/621 1 Ave. N parcels) of the project.

Jim Gilmour further explained how this renewal plan has worked in that they originally had hoped to build at least 400 parking spots and in reality built 454, and they were hoping for \$30 million in private investment but are now actually at \$44 million. The parameters of the original TIF district were 20 years, and they are currently 3 years in. He estimates that when the project and PILOT is complete the property taxes will be over \$600,000 a year. There will be 95 housing units, 85 parking spots, and 13,000 square feet of retail.

Mike Almendinger explained the physical parameters of the project, and highlighted that there will be over \$40 million of private development, more than the original estimate of \$30 million. He

explained there would be a 6 story building that extends from 1<sup>st</sup> avenue to 2<sup>nd</sup> avenue with retail and parking on the first floor and additional parking underground.

Commissioner Piepkorn pointed out that there have been intentions to redevelop this area for some time and asked Jim Gilmore to clarify the timeline of the project. Jim Gilmore explained that the project has taken more time than originally thought because of the acquisition of additional properties, making the project grow larger in scope.

Commissioner Piepkorn asked if the project has been reviewed similar to other projects by outside financial advisors. Jim Gilmour explained that it has been reviewed, and they recommended that the project would not be able to take place without the tax assistance. The rate of return is just below 10% and generally investors will not invest in a project unless the rate of return is between 10-15%, so he believes it meets the criteria that they have followed in the past for these projects.

Commissioner Piepkorn asked Mike Almendinger to explain more about rate of return from the investor's standpoint. Mike Almendinger explained that all projects require a significant amount of capital to move forward and to receive financing. Fargo competes regionally and nationally in real estate investments like any other city, which justifies the returns needed to compete for and receive financing.

A motion was made by Jim Buus to approve the application as submitted. John Cosgriff seconded. Motion carried.

#### **PILOT Application by Aldevron**

Jim Gilmour presented the application for a 10 year PILOT based on 100% for first 5 years and 50% for years 6-10. They are requesting the PILOT based on job creation. Jim Gilmour reviewed their last PILOT application from 2016, pointing out that, at that time, they anticipated gaining 85 employees and were granted the exemption; they actually created over 200 jobs in three years, surpassing expectations. Their current request is for assistance is based on the expectation that 100 jobs will be created over 3 years, with 50% of the jobs paying over \$58,000/year with the rest ranging between \$30,000-\$58,000, all told it would add \$7.5 million to the payroll. Capital investment is \$43 million, including 180,000 square foot new building and a 20,000 square foot addition to an existing building. When the PILOT expires, the anticipated property tax would be about \$600,000 a year.

Jim Buus requested clarification that Aldevron has previously requested a PILOT in 2016 and is currently on its program, but that this application will apply to new construction only. Jim Gilmour confirmed.

Brian Walters said this project is part of an expansion to build three more buildings, but this project is specifically to expand their clinical and commercial grade production services to manufacture biologic material for biotech and pharmaceutical companies globally.

Mayor Mahoney expressed his support for the project due to the type of work that is being done (in relation to curative medicine), and because they had the opportunity to look into other communities, but chose to expand in Fargo.

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Commissioner Piepkorn said he was impressed with the potential addition of high-wage new jobs and asked for more information about this. Brian Walters said that he started with the company 6 years ago, when they only had 45 positions. He said the growth that they've had, specifically with having global headquarters located in Fargo, has allowed them to not only have good manufacturing jobs here, but also positions in quality assurance, quality control, validation, administration, etc. He explained that due to the high demand of their products and services, he expects continued growth for at least another decade based on demand. He said they took a conservative approach on the number of positions and wages expected on their application, but hopes to exceed both.

A motion was made by John Cosgriff to approve the application as submitted. Mayor Mahoney seconded. Motion carried.

### Transfer of Existing PILOT to Tzadik Sioux Falls Portfolio III, LLC

Jim Gilmour presented the application to transfer an existing PILOT to a new owner. State law says if a business closes or has a major change in ownership, the PILOT must come back to the city for review and approval. Kilbourne is selling the Woodrow Wilson apartment building and daycare facility in order to make other investments. The terms of the PILOT would remain the same.

Commissioner Piepkorn asked for details regarding the existing terms of the PILOT if available. Jim Gilmore explained that they are currently about 2 years into their 20 year PILOT incentive, running through the tax year 2028. Commissioner Piepkorn clarified that this is just a technicality and requirement for the ownership change.

A motion was made by Jim Buus to approve the application as submitted. Kent Costin seconded. Motion carried.

# Transfer of Existing PILOT to Block 9 SRO LLC, Block 9 RDO LLC, Block 9 Retail LLC, Block 9 Hotel LLC

Jim Gilmour presented the application to transfer an existing PILOT. He explained that the original PILOT for the Block 9 Project was approved for the Block 9 Partners and that, although the ownership is remaining the same, it is being split up into four different entities based on use. The terms of the original PILOT are 100% exemption for 20 years and will not change if the PILOT is transferred.

Jim Buus asked if there was a valuation breakout for the four entities done previously based on their projected use or if there is a valuation breakout being done now. Mike Zimney from Kilbourne Group explained that they prorated it based on square footages on their original application.

Jim Gilmour clarified that the Block 9 project also includes 6 condominium units that are not included in the PILOT program and that they will pay property taxes from the first year.

A motion was made by Jim Buus to approve the application as submitted. Kent Costin seconded. Motion carried.

Before adjourning Jim Gilmour pointed out that North Dakota Housing Finance Agency began accepting proposals for affordable housing projects through the low income housing tax credit this week, so he expects to see some applications for exemptions related to these housing proposals. He explained that one of the criteria for being selected for state funding is whether or not there is demonstrated local support for these projects. He explained that the process is competitive and local support is important, because only about 20% of these projects will be approved for state funding. He highlighted that last year, there weren't any approved in Fargo, and he expects three to reapply and one additional to apply for the first time.

Commissioner Piepkorn asked if there was a way the committee or the city could proactively send a letter or something to explain they didn't get any approved last year and would like to see them approved this year. Jim Gilmour explained that letters of support would be helpful. Commissioner Piepkorn expressed to Dan Madler from Beyond Shelter that they would be willing to write a letter or give some sort of city notification to show support.

Commissioner Piepkorn adjourned the meeting.

### Application For Property Tax Incentives For New or Expanding Businesses

N.D.C.C. Chapter 40-57.1

Project Operator's Application To Fargo

City or County

File with the City Auditor for a project located within a city; County Auditor for locations outside of city limits.

A representative of each affected school district and township is included as a non-voting member in the negotiations and deliberation of this application.

#### This application is a public record

#### **Identification Of Project Operator**

1.	Name of project operator of new or expanding business Computer Telephony Innovations dba Voxtelesys		
2.	Address of project 2601 N University Dr		
	City Fargo	Coun	nty Cass
3.	Mailing address of project operator	1801 23rd Ave N	
	Cit	y Fargo	State ND Zip 58102
4.	Type of ownership of project □ Partnership □ Corporation	<ul><li>Subchapter S corporation</li><li>Cooperative</li></ul>	<ul> <li>Individual proprietorship</li> <li>Limited liability company</li> </ul>
5.	Federal Identification No. or Social	Security No. 47-0840510	
6.	North Dakota Sales and Use Tax Per	rmit No. <u>31062500</u>	
7.	If a corporation, specify the state and	d date of incorporation North Dak	kota
8.	Name and title of individual to conta	act Bruce Burke, Owner/Manager	
	Mailing address 1801 23rd Ave N		
	City, State, Zip _ Fargo, ND 58102		Phone No. 7012648100

#### **Project Operator's Application For Tax Incentives**

9.	Indicate the tax incentives applied for and terms. Be s	pecific.
	🗹 Property Tax Exemption	Payments In Lieu of Taxes
	5 Number of years	Beginning year Ending year
	100% Percent of exemption	Amount of annual payments (attach schedule if payments will vary)
10.	Which of the following would better describe the proj-	ect for which this application is being made:
	New business project	Expansion of a existing business project

# **Description of Project Property**

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11.	<ol> <li>Legal description of project real property 2601 N. University Drive, Fargo, ND 58102 (currently the NDGI building)</li> </ol>		
	Lot:5, Block:1, Airport 1, 05/13/1975 B-J, P-64		
12.	Will the project property be owned or leased by the p	roject operator?	
	If the answer to 12 is leased, will the benefit of any in $\Box$ Yes $\Box$ No		
13.	Will the project be located in a new structure or an ex If existing facility, when was it constructed? 1977	isting facility?  New construction  Existing facility	
	If new construction, complete the following:		
		of the project covered by this application _10/15/2019	
	b. Description of project to be constructed including s		
	Remodel 3000 sq ft of an existing grain testing development engineers, server hosting and so existing staff to occupy upon purchasing the p	g lab and convert into a space suitable for software oftware testing. 2500 sq ft is readily available for property.	
	c. Projected number of construction employees during	g the project construction 3-5	
14.	Approximate date of commencement of this project's	operations11/30/2019	
15.	Estimated market value of the property used <u>for</u> this project:	<ol> <li>Estimate taxable valuation of the property eligible for exemption by multiplying the market values by 5 percent:</li> </ol>	
	a. Land\$ <u>140000</u>	a. Land (not eligible)	
	<ul> <li>b. Existing buildings and structures for which an exemp- tion is claimed</li></ul>	b. Eligible existing buildings and structures	
	c. Newly constructed buildings and structures when completed\$80000	c. Newly constructed buildings and structures when completed\$ 4000 d. Total taxable valuation of	
	d. Total\$ <u>675000</u>	(Add lines b and c)\$ 26750	
	e. Machinery and equipment \$ 0	e. Enter the consolidated mill rate for the appropriate taxing district	
		f. Annual amount of the tax exemption (Line d multiplied by line e)\$ 7,720.00	

incl	te: "projec clude any e	t" means stablishec	a newly es l part of a	stablished n existing	busine busine	ess or the ss.	expan	sion po	rtion of	an exis	sting busi	ness. Do n	ot
17.	Type of t	ousiness to	be engage	ed in: □	Ag pro	ocessing		V	Manuf	acturin	lg 🗆	Retailing	3
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20.	For the pr new busin		, indicate t expansior							ome (b	efore tax)	from eithe	er th
	Year (12	mo. perioc	Proje	xpansion ct only ear <u>1</u>	Pro	/Expansio ject only <u>Year 2</u>		ew/Expa Project c <u>Year :</u>	only	Proje	Expansion ect only T <u>ear 4</u>	New/Exp Projec <u>Yea</u>	t or
	Annual re	evenue	2,45	0,000	2,700,000 3,000,0		3,500,000,		4,000,00				
	Annual e	xpense	2,17	5,000	2,3	376,000	2	2,610,0	00	3,01	10,000	3,360	),0(
	Net incon	ne	275,	000	32	4,000	(	390,000	)	490	,000	640,0	000
	. Projected i urrent positi							oject fo	r the firs	t five y	ears:		
	# Current		Positions	New Posi	<u></u>	New Po		New P	ositions	New	Positions	New Posi	tior
- Die	Positions	Und	er \$13.00	\$13.01-\$	15.00	\$15.01-	\$20.00	\$20.01	-\$28.00		01-\$35.00	Over \$35	
	11.5					1		1		1		5	
	Year		(Before	project)	Ye	ar 1	Yea	<u>r 2</u>	Year	3	Year 4	Ye	ear
			(1) 11		19		22		27		32	40	
	No. of En	nployees											
	No. of En	nployees	(2)										
	No. of En Estimated			,000	14(	00000	1550	0000	18300	000	210500	00 250	000

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Previo	Page 8	
22.	Is the project operator succeeding someone else in this or a similar business? □ Yes ☑ No	
23.	Has the project operator conducted this business at this or any other location either in or outside of the state?	
	☑ Yes □ No	
24.	Has the project operator or any officers of the project received any prior property tax incentives? 🗆 Yes 📝	No
	If the answer to 22, 23, or 24 is yes, give details including locations, dates, and name of former business (attac	ch
	additional sheets if necessary). We moved our office and State of corporation from Nebraska to North Dakota on 12/31/2015 under the the same name.	
Busine	ess Competition	
25.	Is any similar business being conducted by other operators in the municipality?	

If YES, give name and location of competing business or businesses NO: In regards to software development, we are not aware of any companies in Fargo developing telecommunications switching and billing software.

Percentage of Gross Revenue Received Where Underlying Business Has ANY Local Competition

#### **Property Tax Liability Disclosure Statement**

26.	Does the project operator own real property in North Dakota which has delinquent property tax levied against it?
27.	Does the project operator own a greater than 50% interest in a business that has delinquent property tax levied against any of its North Dakota real property?
	If the answer to 26 or 27 is Yes, list and explain

#### Use Only When Reapplying

28.	The project operator is reapplying for property tax incentives for the following reason(s):
	□ To present additional facts or circumstances which were not presented at the time of the original application
	□ To request continuation of the present property tax incentives because the project has:
	moved to a new location
	had a change in project operation or additional capital investment of more than twenty percent
	had a change in project operators
	To request an additional annual exemption for the year of on structures owned by a governmental entity and leased to the project operator. (See N.D.C.C. § 40-57.1-04.1)
Notic	e to Competitors of Hearing
Prior	to the hearing, the applicant must present to the governing body of the county or city a copy of the affidavit of pub-

lication giving notice to competitors unless the municipality has otherwise determined there are no competitors.

I, Bruce Burke \_\_\_\_\_\_, do hereby certify that the answers to the above questions and all of the information contained in this application, including attachments hereto, are true and correct to the best of my knowledge and balief and that po relevant fact pertaining to the ownership or operation of the project has been omitted.

IM Signature

Owner/Manager

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Title

%

#### Voxtelesys Software Developement Services

Examples of custom designed telecommunications applications and services:

#### Product: Emergency Alert Notification Platform

**Description:** This started out as a custom design for a business in St. Louis, MO and has developed into a Voxtelesys marketable API. The MO business provides emergency notification services for municipalities and counties across the country. We developed a multi-media platform with SMS messaging and voice notifications for weather alerts and disaster notifications. **Customer type and location:** St. Louis, MO

### **Product:** GEO-Routing Program

**Description:** Custom routing and reporting software for a media marketing company designed to route calls based on the originating caller location, as apposed to the dialed number. Our client manages inbound marketing campaigns for their customers across the nation. The application is configurable to route calls to multiple call centers base on geographical origination, time-of-day and capacity limitations. This design has proven to work well for insurance providers that have different policies for each State need to respond accordingly based on the callers location.

Customer type and location: Marketing company in CA. & Insurance companies in multiple States.

### Product: Cell Number Scrubbing (CNI)

**Description:** The FCC has issued a TCPA compliance policy to businesses making it illegal to machine dial cell phones. Voxtelesy developed an application for call centers to identify and block cell phone numbers from their list of numbers with a desktop application or we can block cell numbers on the fly while they are dialing.

Customer type and location: Call Centers across US and International

### Product: Disaster Recovery/Advanced Fail-over Routing

**Description:** This feature is designed for those companies where it is mission critical that they do not miss a single phone call. We created an application that will allow multiple options to connect calls in the event of an Internet outage or disaster situation. If the normal connection path is broken, our app will attempt a second IP, route to another phone line or route to a cell phone. Customers can configure any or all of the options listed.

### Customer type and location: Any businesses in US & International

### Product: Custom Inbound Voice Response (IVR)

**Description:** This is a product we developed for another emergency alert company in CA that manages alerts for large utilities on both coasts and the Caribbean. We delivered a high-capacity IVR platform that will handle large spikes of inbound calls during these emergency events.

Customer type and location: Emergency Messaging business in CA

Exemption Evaluation Calculator 2019				
CTI dba Voxtelesys		] '	Points	
Project Type Code (Ctrl-C to view)		1	38.0	
Current Number Of Employees		11.5		
Hourly Salary Without Benefits	# Jobs			
Under \$13.00	0			
\$13.01-\$15.00	0			
\$15.01-\$20.00	1			
\$20.01-\$28.00	1	Pts. For # Jobs->	20.0	
\$28.01-\$35.00	1	Pts. For \$ Jobs->	8.5	
Over \$35.00	5			
TOTAL # OF JOBS CREATED	8			
% GI w/ Local Competition (not dow	vntown)	0%	25.0	
Value of Proposed Buildings		\$ 535,000	10.0	
Downtown Location (Y/N)		N	0.0	
Exemption Needed (Y/N)		N		
Startup Firm (Y/N)		N	0.0	
Has Const Started or Has Bldg Beer	n			
Occupied If Existing (Y/N)		N	0.0	
Number of Years (Exemption)		5		
Building Age (if substantial renovat	ion)	0	0.0	
<b>RECOMMENDATION IS TO</b>		APPROVE		
Description	Manufactu	ring		
Estimated New Annual Payroll		\$527,280		
Estimated Annual Real Estate Tax		\$12,499		
Estimated PV of Exemption		\$54,114		
Payroll / PV of Exemption		9.7		
Property Value / # of Jobs		\$ 66,875		

#### Code Description

- 1 Manufacturing, remanufacturing or processing of raw material or base product
- 2 Provide products or support services to local original equipment manufacturers
- 3 Primary sector packaging or distribution of a product not manufactured locally
- 4 Packaging or distribution of a product not manufactured locally
- 5 Service industry WITH NO LOCAL COMPETITION that serves a support function of which at least 70% of service is provided outside of a 250 mile radius
- 6 Housing Units under management of the FHRA built solely for low income residents
- 7 LIHTC projects built for low income residents and constructed to specific design specs
- 8 Housing Units built in the Downtown Area Plan
- 9 Projects engaging in new technology research
- 10 Common service (accountants, marketing, developers, legal, etc)
- 11 Facilities that consist of storage-only warehousing.
- 12 Retail projects
- 13 Hotels & motels
- 14 Health Care
- 15 Education

### Application For Property Tax Incentives For New or Expanding Businesses

N.D.C.C. Chapter 40-57.1

Project Operator's Application To City of Fargo

City or County

File with the City Auditor for a project located within a city; County Auditor for locations outside of city limits.

A representative of each affected school district and township is included as a non-voting member in the negotiations and deliberation of this application.

#### This application is a public record

#### **Identification Of Project Operator**

1.	Name of project operator of new or expanding business City Flats LLC
2.	Address of project 1329 5th Avenue North
	City Fargo County Cass
3.	Mailing address of project operator 24 S. Brooke Street
	City Fond du Lac State WI Zip 54935
4.	Type of ownership of projectPartnershipSubchapter S corporationCorporationIndividual proprietorshipCorporationCooperativeLimited liability company
5.	Federal Identification No. or Social Security No. application in process
6.	North Dakota Sales and Use Tax Permit No. not applicable
7.	If a corporation, specify the state and date of incorporation Not applicable
8.	Name and title of individual to contact
	Mailing address 260 Wentworth Avenue E., Suite 130
	City, State, Zip West St. Paul, MN 55118 Phone No. 612.791.0496

#### **Project Operator's Application For Tax Incentives**

9.	Indicate the tax incentives applied for and terms. Be s	specific.	
	Property Tax Exemption		Payments In Lieu of Taxes
	Number of years Percent of exemption	2021	 Beginning year <u>2036</u> Ending year Amount of annual payments (attach schedule if payments will vary)
10.	Which of the following would better describe the proj	ect for w	 th this application is being made: Expansion of a existing business project

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scr	iption of Project Property	Page 13						
11.	Legal description of project real property Lot 1, Block 1, The Edge Addition, Fargo, ND							
12.	Will the project property be owned or leased by the p	project operator? 🛛 Owned 🗌 Leased						
	If the answer to 12 is leased, will the benefit of any in Yes No							
	If the property will be leased, attach a copy of the lea benefits.	se or other agreement establishing the project operator's						
3.	Will the project be located in a new structure or an ex	xisting facility? 🗹 New construction 🗌 Existing facili						
	If existing facility, when was it constructed?							
	If new construction, complete the following:							
	a. Estimated date of commencement of construction of the project covered by this application September 2019							
	covered parking and surface parking. The site im playground. The apartments will be affordable to financed through the low-income housing tax cred	size, type and quality of construction onstructed apartment building with 42 units, first floor provements will include significant landscaping and a residents at 80 percent area income and lower and will be lit program. The building will have a mix of 1.2 and 3						
	c. Projected number of construction employees during the project construction <u>90</u>							
4.	Approximate date of commencement of this project's operations September 2020							
5.	Estimated market value of the property used <u>for</u> this project:	<ul><li>16. Estimate taxable valuation of the property eligible for exemption by multiplying the market values by 5 percent:</li></ul>						
	a. Land\$ 358,200	a. Land (not eligible)						
	b. Existing buildings and structures for which an exemp- tion is claimed\$	b. Eligible existing buildings and structures\$						
	c. Newly constructed buildings and structures when	c. Newly constructed buildings and structures when completed\$ 285,000						
	completed \$ 5,700,000 d. Total \$ 5,700,000	<ul> <li>d. Total taxable valuation of property eligible for exemption (Add lines b and c)\$ 285,000</li> </ul>						
	e. Machinery and equipment \$	e. Enter the consolidated mill rate for the appropriate taxing district						
		f. Annual amount of the tax exemption (Line d multiplied by line e)\$ 82,251.00						

Continuation Sheet to PILOT Application as information is cut off:

Question 13.b. Project description:

City Flats will be a five-story, wood frame constructed apartment building with 42 units, first floor covered parking and surface parking. The site improvements will include significant landscaping and a playground. The apartments will be affordable to residents at 80 percent area income and lower and will be financed through the low-income housing tax credit program. The building will have a mix of 1, 2- and 3-bedroom units.

escription of Project B	usiness								Ρ	age 15
Note: "project" mean include any establishe	is a newly e ed part of a	stablishee n existing	d busin g busin	iess or the	e expa	nsion	portion o	f an existing	busi	ness. Do not
17. Type of business	to be engage	ed in: □		rocessing lesaling				facturing nousing		Retailing Services
<ol> <li>Describe in detail be manufactured, <u>The proposed use wil</u></li> </ol>	produced, a	ssembled	or stor	ed (attach	additio	onal sh	neets if neo	cessary).		
19. Indicate the type on <u>Not applicable</u>	of machinery	y and equi	pment	that will b	e insta	lled				
20. For the project onl new business or th Year (12 mo. perio	e expansion New/E Projec	he project i itself for xpansion ct only ear 1	each y New	ual revenu ear of the Expansio oject only <u>Year 2</u>	reques	ted ex	emption. pansion t only	New/Expans Project onl	ion	New/Expansic Project only
Annual revenue	284,9		29	0641		<u>10a</u> 29645		<u>Year 4</u> 302383		<u>Year 5</u> 308430
Annual expense	251,9	980	25	8,540	-	265,23	39	272,177		279,299
Net income	32,96	52	32	,101	-	31,194	 ŀ	30,205	-	29,131
21. Projected number as Current positions & po					the p					
# Current New	Positions	New Posi	itions	New Pos	itions		Positions	New Position		New Positions
Positions Uno	der \$13.00	\$13.01-\$	15.00	\$15.01-\$	20.00	\$20.0 2	01-\$28.00	\$28.01-\$35.0	00	Over \$35.00
Year	(Before	project)	Va	ar <u>1</u>	Vee		V	2		
No. of Employees	(1)	projecty	10	<u>al I</u>	Yea	<u>r 2</u>	Year	<u>3 Yea</u>	<u>ar 4</u>	<u>Year 5</u>
	(2) 0		2		2		2	2		2
Estimated payroll	(1)									
) - full time )) - part time	(2)		43,0	000	44,29	90	45,619	46,98	87	48,397

### Page 16

- 22. Is the project operator succeeding someone else in this or a similar business?  $\Box$  Yes
- 23. Has the project operator conducted this business at this or any other location either in or outside of the state?

✓ Yes □ No

24. Has the project operator or any officers of the project received any prior property tax incentives? 🗹 Yes 🗌 No

If the answer to 22, 23, or 24 is yes, give details including locations, dates, and name of former business (attach

additional sheets if necessary).

Payment in Lieu of Taxes for Historic Apartments on 4th in Mandan, ND and The Edge Artist Flats in Fargo, ND

#### **Business Competition**

25.	Is any similar business being conducted by other operators in the municipality?	Yes	🗆 No	
	If YES, give name and location of competing business or businesses			
	Other affordable housing LIHTC development in Fargo include Herald Square, Dakota	Pioneer Cent	er and	
	Graver Inn.		und und	
	Percentage of Gross Revenue Received Where Underlying Business Has ANY Local C	Competition	%	

#### **Property Tax Liability Disclosure Statement**

26.	Does the project operator own real property in North Dakota which has delinquent property tax levied against it?
27.	Does the project operator own a greater than 50% interest in a business that has delinquent property tax levied against any of its North Dakota real property?
	If the answer to 26 or 27 is Yes, list and explain

### **Use Only When Reapplying**

28. The project operator is reapplying for property tax incentives for the following reason(s):
To present additional facts or circumstances which were not presented at the time of the original application
☐ To request continuation of the present property tax incentives because the project has:
moved to a new location
had a change in project operation or additional capital investment of more than twenty percent
had a change in project operators
To request an additional annual exemption for the year of on structures owned by a governmental entity and leased to the project operator. (See N.D.C.C. § 40-57.1-04.1)
Notice to Competitors of Hearing

Prior to the hearing, the applicant must present to the governing body of the county or city a copy of the affidavit of publication giving notice to competitors unless the municipality has otherwise determined there are no competitors.

I, Kristi Morgan	, do hereby certify that the answers to the above questions and all of the
information contained in this application, inc	luding attachments hereto, are true and correct to the best of my knowledge
and belief and that no relevant fact pertaining	to the ownership or operation of the project has been omitted.

the	Vice President	8/20/19
Signature	Title	Date

City Flats LIHTC	Initial Year GI \$379,619
Parcel Number	01-8680-00100-000
Address	1329 5 Ave S
Date Application Received	9/14/2018
1st Publication Date	
2nd Publication Date	
TRC Meeting Date	9/25/2018
Commission Hearing Date	
Notice Delivery To School/County	
School/County 30-Day Response	
Exemption Type	PILOT
Estimated Improvements Value	\$5,700,000
Building Value to Remain Taxable	\$0
Current Land Value	\$358,200
Estimated Improvements Value	\$5,700,000
Anticipated Tax Growth	2.0%
Current Mill Levy	288.60
Number of Years Granted	15
Discount Rate (for Present Value)	4.50%
Total Gross Estimated Benefit	\$1,112,517
Present Value of Benefit	\$164,400

City Flats LIHTC - With PILOT particiption by all taxing entities								
Tax Year	% Ex	PILOT Pymt	Full Bldg Tax	Benefit	PV of Benefit	PILOT & Tax		
1	78%	\$17,919	\$82,251	\$64,332	\$61,600	\$23,088		
2	78%	\$18,278	\$83,896	\$65,618	\$60,100	\$23,446		
3	78%	\$18,643	\$85,574	\$66,931	\$58,700	\$23,812		
4	78%	\$19,016	\$87,285	\$68,269	\$57,200	\$24,185		
5	78%	\$19,396	\$89,031	\$69,635	\$55,900	\$24,565		
6	78%	\$19,784	\$90,812	\$71,028	\$54,500	\$24,953		
7	78%	\$20,180	\$92,628	\$72,448	\$53,200	\$25,349		
8	78%	\$20,583	\$94,481	\$73,897	\$52,000	\$25,752		
9	78%	\$20,995	\$96,370	\$75,375	\$50,700	\$26,164		
10	78%	\$21,415	\$98,298	\$76,882	\$49,500	\$26,584		
11	78%	\$21,843	\$100,264	\$78,420	\$48,300	\$27,012		
12	78%	\$22,280	\$102,269	\$79,989	\$47,200	\$27,449		
13	78%	\$22,726	\$104,314	\$81,588	\$46,000	\$27,895		
14	78%	\$23,180	\$106,400	\$83,220	\$44,900	\$28,349		
15	78%	\$23,644	\$108,528	\$84,884	\$43,900	\$28,813		
TOTALS		\$309,884	\$1,422,401	\$1,112,517	\$783,700	\$387,416		
Building Tax To I	Remain	\$0	Current Land Tax	\$5,169				

County Share PLT	County Addl PILOT	County Share Impr Tax	Full Impr Net Tax	Benefit	PILOT & Tax	% Ex	Benefit	PV of Benef
\$3,225	\$10,996	\$14,222	\$82,251	\$53,336	\$34,084	65%	\$19,252	\$18,400
\$3,290	\$10,932	\$14,222	\$82,251	\$53,042	\$34,378	65%	\$18,664	\$17,10
\$3,356	\$10,866	\$14,222	\$82,251	\$52,742	\$34,678	66%	\$18,064	\$15,80
\$3,423	\$10,799	\$14,222	\$82,251	\$52,436	\$34,983	66%	\$17,453	\$14,60
\$3,491	\$10,730	\$14,222	\$82,251	\$52,125	\$35,295	66%	\$16,829	\$13,50
\$3,561	\$10,660	\$14,222	\$82,251	\$51,806	\$35,613	66%	\$16,193	\$12,40
\$3,632	\$10,589	\$14,222	\$82,251	\$51,482	\$35,938	67%	\$15,544	\$11,40
\$3,705	\$10,516	\$14,222	\$82,251	\$51,151	\$36,269	67%	\$14,882	\$10,50
\$3,779	\$10,442	\$14,222	\$82,251	\$50,813	\$36,606	67%	\$14,207	\$9,60
\$3,855	\$10,367	\$14,222	\$82,251	\$50,469	\$36,951	68%	\$13,518	\$8,70
\$3,932	\$10,290	\$14,222	\$82,251	\$50,118	\$37,302	68%	\$12,816	\$7,90
\$4,010	\$10,211	\$14,222	\$82,251	\$49,760	\$37,660	68%	\$12,100	\$7,10
\$4,091	\$10,131	\$14,222	\$82,251	\$49,394	\$38,026	69%	\$11,369	\$6,40
\$4,172	\$10,049	\$14,222	\$82,251	\$49,022	\$38,398	69%	\$10,623	\$5,70
\$4,256	\$9,966	\$14,222	\$82,251	\$48,641	\$38,778	69%	\$9,863	\$5,10
TOTALS	\$157,543			\$766,338	\$544,960		\$221,378	\$164,20

#### FULL PARTICIPATION

\$284,942
5.5
\$1,600,000
\$23,088
(\$5,169)
\$17,919
\$5,169
\$23,088
\$5,700,000
\$82,251
78%

#### NO COUNTY PARTICIPATION

Initial year effective gross income	\$284,942
Gross Income Multiplier	5.5
Implied Tax Value	\$1,600,000
Projected tax	\$23,088
Less estimated land tax	(\$5,169)
PILOT PAYMENT	\$28,915
ESTIMATED LAND TAX	\$5,169
INITIAL YEAR PILOT & RE Tax	\$34,084
PROJECTED VALUE	\$5,700,000
PROJECTED TOTAL TAX	\$82,251
EQUIVILANT % EXEMPT	65% - 69%

CALCULATION OF ADDITIONAL TAX DUE TO COUNTY							
Land Value	Improvent Value	Year	Mill Levy	CO Levy	%	Full Impr Net Tax	Co Share Impr Tax
\$358,200	\$5,700,000	1	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	2	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	3	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	4	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	5	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	6	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	7	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	8	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	9	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	10	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	11	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	12	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	13	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	14	288.60	49.90	17.3%	\$82,251	\$14,222
\$358,200	\$5,700,000	15	288.60	49.90	17.3%	\$82,251	\$14,222
				-			

The Edge 2

# PROFORMA ANALYSIS CITY, STATE

		Unit	#	Rer	nt	2018		Avail. for	Weighted	1	
NCOME		Туре	Units	Rat		Limit	Annual	Utility	Unit		
30% County Median Income		One-Bedroom - Permanent Supportive Housing Trust Fund	3			466	-	466	3.00	5	
		Two-Bedroom - Permanent Supportive Housing Trust Fund	4			560	-		1		
		Three- Bedroom - Permanent Supportive Housing Trust Fund	2			646			1		
		Two Bedroom	2		463	560	11,112	97	2.00	5	
	30.95%	Three Bedroom	2		537	646	12,888	109	2.58	3	
40% County Median Income		One Bedroom	-		541	622	-	81	0.00	ι	
		Two Bedroom	1		650	747	7,800	97	1.00	ر	
	9.52%	Three Bedroom	3		753	862	27,108	109	3.90	J	
50% County Median Income Limit		One Bedroom	4		697	778	33,456	81	4.00	J	
		Two Bedroom	2		795	933	19,080	138	2.580	1BR	
	21.43%	Three Bedroom	3		875	1,078	31,500	203	3.87	7 2BR	
80% CMI		One Bedroom	8		750	1,245	72,000	495	10		
		Two Bedroom	4		850	1,494	40,800	644	5	1BR	
	38.1%	Three Bedroom	4		1,000	1,725	48,000	725	Cr/Unit	2BR	
Gross Rental		Total/Average	42		603		303,744		33.25	3BR	
	100.00%	Add: Misc	5	/unit			2,520			-	
		Add:		/mo							
Net Rental income							306,264				
		Less: Vacancy	7.00%				(21,438)			1	(12,99
Effective Gross Income							284,826				205,0
									-		
EXPENSES											
Office/Advertising		340	/unit			14,280	Utility Allowance	1BR	2BR	3BR	
Personnel (Site Manager and Maintenance)		1,024	/unit			43,000	Heat - Natural Gas	49	55		
Utilities (Sewer/Water, Common Area, Trash )		857	/unit			39,000	Cooking - Electric	4	6		
Property Taxes		1,958	/unit			82,251	Other Electric	11	14		
Insurance		349	/unit			14,660	Air Conditioning				
Other: Support Services		571	/unit			20,000	Water Heating - Electric	17	22		
Repairs & Maint.		850	/unit			31,500	Range/Microwave				
Property Mgmt.		7%				19,938	Refrigerator	0	-		
Accounting/Audit		130.95	5			5,500	Total	81	97		
NDHFA Compliance		35	/unit			2,025					
Replacement Reserve		400	/unit			16,800					1
Total Operating Expenses		573.32	/unit			288,954					
Expense Ratio						101%					
Expense Per Unit		573	PUPM		_	6,880					
NET OPERATING INCOME						(4,128)					
Debt Service (Hard)						27,358	-				
Debt Coverage						1.20000		(405)			
NOI Available for Debt Service						27,358.34					
First Mortgage:							SOFT LOAN:			-	
Rate:			1.000%				Rate:		3.000%	à	
DCR:			1.2000				DCR (Combined):		(0.1509)	·	
Amort:			25				Amort:		21		
Constant			4.5225%				Constant		6.4241%	s	
Annual Debt Service:			27,358				Annual Debt Service:		-		
Nortgage Amount			604,943		955,819		Mortgage Amount				
			6%				Loan to Cost:		0%		

#### SOURCES AND USES OF FUNDS

#### Sources of Funds Equity First Mortgage Other: Soft debt Other: City (TIF) Other: Housing Trust Fund 6,941,306 Affordable Flexpace 604,943 4.2% Housing Incentive Fund SOFT 400,000 SOFT- 30 year deferred 0.00% 1,250,000 Other: Other: Total Third Party Sources FUNDING GAP TOTAL 9,196,248 33.56% 260,391 9,456,639 TOTAL USES 9,456,639 SURPLUS/DEFICIT

		776,000
	33.56%	(260,391)
		515,609
DFR		#DIV/0!

8,206,639 0.867817732

Use of Funds						-	1	1
Amou	int	Unit	Cost	9% Basis	4% Basis	Fed Hist.	State Hist.	
A. Land & Buildings								
Land		/unit	592,467	-	-	-	-	
House & Lot	0%	/unit	-	-	-	-	-	
Building		/unit	-	-	-	-	-	
Subtotal			592,467	-	-	-	-	
B. Site Work								
Environmental Remediation- In soft costs	-	/unit	-			-		
Off-site improvements		/unit	50,000	-				
Landscaping	-	/unit	100,000	-		-		
Subtotal			150,000	-	-	-	-	
C. Rehab & New Construction								
Rehab Construction Costs		- /unit						
New Construction	132,000.00	/unit	5,544,000	5,544,000	-			Keep Continger
Contingency	132,000.00	/unit	5,544,000	5,544,000				Keep Continger
General Requirements	5.30%	301,782	301,782	301,782				
Overhead	2.00%	113,880	113,880	113,880				
Contractor P & L	5.50%	313,170	313,170	313,170				
Subtotal	728,832.00	149,353	6,272,832					
	120,002.00	110,000	0,272,002	0,272,002				
Construction Contract Amount including Contingency		152,924.57	6,422,832		-			5,853,95
······································								568,87
Land & Hard Cost Subtotal		167,031	7,015,299	6,272,832	-	-	-	9.7
D. Architectural								142,778.0
Architect - Design	3.77%	4,881	175,000	175,000				152,92
Architect - Supervision			30,000	30,000				10,14
Surveying			12,000	12,000				5.95
Engineering			25,000	25,000				
Geotech			15,000	15,000				
Plan Review			2,500	2,500				65,81
Third Party Fees			-	-				77,48
Subtotal			259,500	259,500	-			1

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Amount	Unit	Cost	9% Basis	4% Basis			1
E. Interim Costs	Unit	COSI	9% Dasis	4% Dasis			
	5.00	224.442	221.142				
Contingency	5.0%	5 <u>321,142</u> 24,073					
Construction Insurance Construction Period Interest		24,073					
		60,000					
Construction Loan Fee Real Estate Taxes		8,000					
Special Inspections		20,000	20,000				CDC pays Specia
Subtotal		658,215					CDC pays Specia
Subicial		030,213	033,215				
F. Financing Fees & Exp.							
Permanent Loan Fee		6,049	-				
Construction Inspections		10,000	10,000				
Title & Recording 0.00	0	17,000	-				
Other: Syndication Fees		25,000	-				
Subtotal		58,049	10,000		-		
G. Soft Costs							
Appraisal		8,000					
Market Study		6,500					
Evironmental Assessment & Mitigation		60,000	60,000				CDC pays first \$6
NDHFA Fees 1,80	9 /unit	78,500					
Rent-up Marketing		50,000					
Cost Certification		15,000					
Misc- balancing with application		00.000	-				
Furniture		30,000		-			
Green Communities		23,420 60,000		1			
Legal Subtotal		331,420					
Subiotal		331,420	197,920		-		
H. 221(d)4 Costs							
SJC Fees		-	-				
HUD MIP		-	-				
HUD Exam Fee		-	-				
HUD Inspection Fee		-	-				
Subtotal		-	-				
I. Developer's Fee							
Developer's Overhead		-	-				
Developer's Profit Other: Consultant -		776,000	776,000				
Subtotal		776,000	776,000		-		
Subicial		0			-		
J. Development Reserves							
Operating Reserve -	/unit	158,156					(26,580)
Housing Trust Fund Reserve -		200,000					
		-					
Subtotal		358,156	-				
Intermediary Cost Total		2,441,340	1,876,635	0	-		
Internetiary Cost Total		2,441,340	1,870,035	0	-		Ì
TOTAL DEVELOPMENT COST	225,158	9,456,639	8,149,467	0	(200,000)	-	
Eligible Basis			8,149,467	0	(200,000)	(200,000)	
% Low-Income Units (Commercial Space Taken Out of Basis)			1.00				
Minus Housing Trust Fund			8,149,466.60				
Minus Developer Fee			7,373,467			.	
State Designated Basis Boost (30% Units)			130.00%	100.0%	100.0%	100.0%	
Bonus Basis			9,585,507	0	(200,000)	(200,000)	
Add Back in Developer Fee			10,361,507				
Rate		932,536		3.190%	20.000%	0.000%	
Annual Credit Amount	23,459	780,000		\$ 0	\$-	\$-	
Price			\$ 0.8900	\$ 0.870	\$ 0.890	\$ 0.920	
Equity Proceeds		6,941,306	6,941,306	0	-	-	

#### PROJECT FINANCIAL ANALYSIS 15 YEAR PRO FORMA

EO	D٠	
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Permanent Loan									FOR.								
Rate:		1.000%	1														
DCR:		1.200															
Amort:		25															
Constant		4.5225%															
Annual Debt Service:		4.5225 %															
Mortgage Amount		604,943															
Mongage Aniouni		004,943															
			Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15
Rental Income from Units	# Units	Variables	Annual Total	10012	10010	<u>1001 1</u>	<u>10010</u>	10010	10011	10010	10010	1001 10	1001 11	100112	100110	<u>-1001 11</u>	100110
Average Annual % Inflation		2%	Annual Total														
Average Monthly Rental Rates																	
Housing Trust Fund	8	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Two Bedroom	2	463	11,112	11,334.24	11,560.92	11,792.14	12,027.99	12,268.55	12,513.92	12,764.20	13,019.48	13,279.87	13,545.47	13,816.38	14,092.70	14,374.56	14,662.05
Three Bedroom	2	537	12,888	13,145.76	13,408.68	13,676.85	13,950.39	14,229.39	14,513.98	14,804.26	15,100.35	15,402.35	15,710.40	16,024.61	16,345.10	16,672.00	17,005.44
One Bedroom	4	697	33,456	34,125.12	34,807.62	35,503.77	36,213.85	36,938.13	37,676.89	38,430.43	39,199.04	39,983.02	40,782.68	41,598.33	42,430.30	43,278.90	44,144.48
Two Bedroom	2	795	19,080	19,461.60	19,850.83	20,247.85	20,652.81	21,065.86	21,487.18	21,916.92	22,355.26	22,802.37	23,258.41	23,723.58	24,198.05	24,682.01	25,175.65
Three Bedroom	3	875	31,500	32,130.00	32,773	33,428	34,097	34,779	35,474	36,184	36,907	37,645	38,398	39,166	39,950	40,749	41,564
One Bedroom	-	782	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Two Bedroom	-	850	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Three Bedroom	-	975	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
One Bedroom	8	750	72,000	73,440	74,909	76,407	77,935	79,494	81,084	82,705	84,359	86,047	87,768	89,523	91,313	93,140	95,002
Two Bedroom	4	850	40,800	41,616	42,448	43,297	44,163	45,046	45,947	46,866	47,804	48,760	49,735	50,730	51,744	52,779	53,835
Three Bedroom	4	1,000	48,000	48,960	49,939	50,938	51,957	52,996	54,056	55,137	56,240	57,364	58,512	59,682	60,876	62,093	63,335
	41																
Total Gross Rent Revenue			303,744	309,819	316,015	322,336	328,782	335,358	342,065	348,906	355,885	363,002	370,262	377,667	385,221	392,925	400,784
Commercial Space- Daycare			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Laundry & Garage Income		5	2,460	2,509	2,559	2,611	2,663	2,716	2,770	2,826	2,882	2,940	2,999	3,059	3,120	3,182	3,246
Less Vacancy		7%	(21,262)	(21,687)	(22,121)	(22,563)	(23,015)	(23,475)	(23,945)	(24,423)	(24,912)	(25,410)	(25,918)	(26,437)	(26,965)	(27,505)	(28,055)
Total Income			284,942	290,641	296,454	302,383	308,430	314,599	320,891	327,309	333,855	340,532	347,343	354,289	361,375	368,603	375,975
Operating Expenses and Real Estate Taxes		Per Unit															
Annual % escalation		3%															
Office/Advertising		340	14,280	14,708	15,150	15,604	16,072	16,554	17,051	17,563	18,089	18,632	19,191	19,767	20,360	20,971	21,600
Personnel (Site Manager and Maintenance)		1,024	43,000	44,290	45,619	46,987	48,397	49,849	51,344	52,885	54,471	56,105	57,788	59,522	61,308	63,147	65,041
Utilities (Sewer/Water, Common Area, Trash)		857	39,000	40,170	41,375	42,616	43,895	45,212	46,568	47,965	49,404	50,886	52,413	53,985	55,605	57,273	58,991
Property Taxes Property Tax Exemption		1,958	82,251 (64,332)	83,896 (65,618.64)	85,541 (66,931.01)	87,219 (68,269.63)	88,930 (69,635.03)	90,674 (71,027.73)	92,453 (72,448.28)	94,266 (73,897.25)	96,115 (75,375.19)	98,001 (76,882.70)	99,923 (78,420.35)	101,883 (79,988.76)	103,881 (81,588.53)	105,919 (83,220.30)	115,373 (84,884.71)
Insurance		349	(64,332) 14,660	(65,618.64)	(66,931.01) 15,553	(66,269.63)	(69,635.03) 16,500	16,995	(72,440.20) 17,505	(73,897.25) 18,030	18,571	(76,882.70)	(78,420.35) 19,702	20,293	(01,588.53) 20,902	(83,220.30) 21,529	(04,004.71) 22,175
Other: Support Services		571	20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095	26,878	20,295	28,515	29,371	30,252
Repairs & Maint.		850	31,500	32,445	33,418	34,421	35,454	36,517	37,613	38,741	39,903	41,100	42,333	43,603	44,911	46,259	47,647
Property Mgmt.		0	19,938	20,536	21,152	21,787	22,440	23,113	23,807	24,521	25,257	26,014	26,795	27,599	28,427	29,279	30,158
Accounting/Audit		131	5,500	5,665	5,835	6,010	6,190	6,376	6,567	6,764	6,967	7,176	7,392	7,613	7,842	8,077	8,319
NDHFA Compliance		35	2,025	2,086	2,148	2,213	2,279	2,348	2,418	2,490	2,565	2,642	2,721	2,803	2,887	2,974	3,063
Replacement Reserve	-	400	16,800	17,304	17,823	18,358	18,909	19,476	20,060	20,662	21,282	21,920	22,578	23,255	23,953	24,671	25,412
Total Operating Expenses		6,516	224,622	231,181	237,901	244,819	251,941	259,272	266,818	274,587	282,585	290,818	299,294	308,019	317,002	326,249	343,145
Net Operating Income			60,320	59,460	58,553	57,564	56,490	55,327	54,072	52,721	51,270	49,714	48,049	46,270	44,374	42,354	32,830
Total Debt Service Payment by Partnership			27,358	27,358	27,358	27,358	27,358	27,358	27,358	27,358	27,358	27,358	27,358	27,358	27,358	27,358	27,358
Cash Flow			32,962	32,101	31,194	30,205	29,131	27,969	26,714	25,363	23,912	22,355	20,690	18,912	17,015	14,996	5,472
Accumulated Cash Flow			32,962	65,063	96,257	126,462	155,594	183,563	210,277	235,640	259,551	281,907	302,597	321,509	338,525	353,520	358,992
Debt Service Coverage - Hard Only			2.20	2.17	2.14	2.10	2.06	2.02	1.98	1.93	1.87	1.82	1.76	1.69	1.62	1.55	1.20

Regarding the economic impact numbers for the Aldevron project, we had Dean Bangsund (research scientist at NDSU in the Dept. of Agribusiness and Applied Economics) prepare economic impact data for the City of Fargo

#### **ECONOMIC IMPACT NARRATIVES**

#### Jobs

Spurred by Aldevron's growth of 105 direct jobs, the FM MSA is projected to grow by 130 indirect and induced jobs.

#### Payroll

From our model of Aldevron's 105 direct job growth, the 130 indirect and induced jobs constitute a payroll of \$6.4 million. Cumulative payroll of these indirect and induced employees over five years is projected to be \$27.2 million.

#### Sales

Based on a projection of sales, Aldevron's new building and expansion will spur an increase in annual sales of \$88.9 million for businesses in the FM MSA over the three year project. Cumulative Sales over the next five years will total \$380.8 million.

#### Тах

From Aldevron's successful new building and expansion the cities and townships in the MSA would see an increase tax revenue of about \$247,000, excluding an approximate value for Aldevron's exempted property taxes. Cumulative tax revenue over the five projected years is \$1,055,000. A cumulative increase in taxes to the cities and townships due to construction, would be about \$468,000 over three years (excluding an approximate value for Aldevron's exempted property taxes).

#### Construction-Specific (3 Year Construction Impacts)

The impact of the construction projects in the first three years would be generate an additional 100 direct construction jobs and 95 indirect/induced jobs during the construction. In terms of payroll, there would be \$9.2 million each year in payroll during the construction. Increased sales to the regional economy, due to construction, would be \$29.4 million annually during those three years.

#### **METHODOLOGY**

#### Impact from Operations

The 3 year project will add 105 employees and we will be separating these employees into three NAICS codes:

- 621511 Medical Laboratories: 27 jobs
- 325414 Biological Product (except Diagnostic) Manufacturing: 50 Jobs
- 541714 Research and Development in Biotechnology (except Nanobiotechnology): 28 jobs

Here's the breakout:

	Year 1	Year 2	Year 3
621511 Medical Laboratories	12	7	8
325414 Biological Product (except Diagnostic)	25	15	10
Manufacturing			
541714 Research and Development in Biotechnology	13	8	7
(except Nanobiotechnology)			
Total	50	30	25

#### Impact from Construction

*From their application, we can see they are planning for 100 construction employees. We are assuming 100 employees for each of the three years of activity.* 

#### Impact from Capital Expenditures

Newly constructed buildings and structures when completed: \$43,000,000 (Divided among years 1-3) Machinery and equipment: \$26,000,000 (Divided among years 1-3)

#### Taxes

Since Aldevron will be requesting an exemption from their property taxes, the new building is not included in the analysis. If there is indirect and induced development

#### **Ryan Aasheim**

Chief Business Development Officer Greater Fargo Moorhead EDC